

<b>Semester:</b>	Spring 2026
<b>Course Number and Sections:</b>	37:575:100:92/93/95
<b>Course Title:</b>	Introduction to Labor Studies and Employment Relations
<b>Course Day and Time:</b>	Wednesday - Tuesday
<b>Location:</b>	Online non-synchronous
<b>Course Instructor:</b>	Ashley Conway, Assistant Teaching Professor
<b>Contact Information:</b>	<b>Primary-use Canvas conversations;</b> secondary- <a href="mailto:aconway@smlr.rutgers.edu">aconway@smlr.rutgers.edu</a>
<b>Office Hours and Location:</b>	Virtual office hours by appointment

### Course Description

This course will introduce the Labor Studies and Employment Relations major. Our primary focus will be on work, workers, and the organizations and institutions that shape and define the employment relationship. We will examine how class, race, ethnicity, and gender influence work, the role of corporations, the role of unions and worker centers, the global economy, and the future of work.

Students must complete either 100 or 110 for majors or minors offered by the Labor Studies and Employment Relations Department. Students may count both toward their degree, but may not count both toward either majors or minors. This course counts toward the Core Curriculum SCL requirement (see below).

### Required Text

Stephen Sweet and Peter Meiksins. *Changing Contours of Work: Jobs and Opportunities in the New Economy*. 4th Edition. Sage, 2020.

### Course Learning Objectives

By the end of the course, students will:

- Know and understand fundamental social science, historical, and legal perspectives, theories, and concepts relating to work, employment relations, and worker movements.
- Know the fundamental laws/institutions governing employment relations, including government, labor unions, corporations, and other key institutions.
- Understand how the global economy impacts work and employment relations.
- Understand how diverse backgrounds and cultures shape experiences and perspectives on the world of work; and
- Develop critical thinking, problem-solving, and communication skills.

### School Learning Objectives and Assessment

**School of Arts and Sciences Core Curriculum objectives met by this course:** SCL (social analysis)

- Understand different theories about human culture, social identity, economic entities, political systems, and other forms of social organization. (Goal m). Assessment: Quizzes
- Employ tools of social scientific reasoning to study particular questions or situations, using appropriate assumptions, methods, evidence, and arguments. (Goal n). *Assessment: discussions*

**School of Management and Labor Relations curriculum objectives met by this course:**

- Demonstrate an understanding of relevant theories and apply them given the background context

of a particular work situation. (Goal IV) *Assessment: discussions*

- Demonstrate an understanding of how to apply knowledge necessary for effective work performance. (Goal VI) *Assessment: discussions*

***Labor Studies and Employment Relations Department objectives met by this course:***

- Demonstrate an understanding of the perspectives, theories, and concepts in the field of labor and employment relations. (Goal 1). *Assessment: quizzes*
- Apply those concepts and substantive institutional knowledge to understanding contemporary developments related to work. (Goal 2). *Assessment: discussions, project*

**Course Grading**

A=90-100; B+=85-89; B=80-84; C+=75-79; C=70-74; D=60-69; F=59 and lower

Activity	Number	Percent of course total	Points
Introduction assignments	Discussion, survey, academic integrity quiz, and info literacy exercise	10%	100
Online discussions	3 @ 150 points each	45%	450
Journal	5 @ 50 points each	25%	250
Exams	2 @ 100 points each	20%	200
<b>Total</b>		<b>100%</b>	<b>1,000 points</b>

Points have no absolute meaning, and in the end, I will use my judgment in translating points into grades for the course. Implicitly, that means that grades are “curved” in the sense that they are comparative. The comparison is both to other students taking the class this semester and to those who took the class in the past. In addition, I may increase or decrease a grade for exceptional (positive or negative) class participation and performance by one level (for example, between a B and B+). Grading rubrics for assignments and discussions are available in Canvas. **Extra credit is not offered in this course.**

**Online discussions – 3 @ 150 points each (total 450 points)**

In the first part of the online discussions, you will have one or two weeks to prepare and submit an initial post to the discussion. The initial post requires preparing a brief topic presentation, such as authoring a paper, creating a presentation, or performing another task to share with group members. In the second part of the online discussion, you will read group members’ initial posts and construct replies that communicate questions, insights, analysis, and feedback in a threaded asynchronous (not “real-time”) discussion. The *Online Group Discussion Guidelines and Grading Rubric* document provides an in-depth explanation of how to successfully participate in the online discussions and how the discussion submissions are evaluated. Post may be made up to one week late; however, a significant point penalty will be applied.

**Exams – 2 @ 100 points each (total 200 points)**

Timed exams of 90 minutes include true/false, matching, multiple choice, fill-in-the-blank, short answer, and essay questions. Exams are noncumulative and must be taken online in the Canvas course site during

the open period. Collaboration is not allowed, but the exams are 'open book.'

### **Journal/Learning Log - 5 entries @ 50 points (total 250 points)**

Five entries will be submitted to an online journal relating to the course content, work-related events in the news, or personal work-related reflections. Student journals are read only by me.

### **Information literacy and critical thinking skills**

Throughout the semester, the critique of news and information sources is emphasized. Students will vet their chosen sources for accuracy and credibility. Students' original thinking and the formation of positions on issues are key learning outcomes for the course; therefore, the use of AI tools and programs is prohibited. Discussion posts and journal entries will be thoroughly checked for originality by the instructor and AI detection programs, as needed.

### **Class participation**

This is an interactive class, and it is important to keep up with the coursework. I should be informed of personal situations or emergencies that interfere with your participation. As soon as a problem arises, message me using Canvas. An online class provides welcome schedule flexibility, but students are responsible for managing their time and participating in class every week. Students will be given adequate time to complete assignments and exams; therefore, travel and participation in sporting events or other types of commitments will not be granted extensions or special consideration. **No extra credit will be granted.**

### **Contributing to the learning environment**

Students are expected to contribute to a learning environment that fosters mutual respect, courtesy, and civility by adhering to class norms for discussion, debate, and all interpersonal interactions. Expressions of hatred or contempt based on race, color, national and ethnic origin, age, gender and gender identification, religion, sexual orientation, marital status, or disability will not be overlooked, nor will they be tolerated.

### **Course communications**

Students are responsible for accessing course materials on Canvas and participating as instructed. Rutgers email and Canvas email should be checked frequently throughout the study week for class announcements or updates. Activating the automatic email and announcement notifications in Canvas is recommended. Students are responsible for promptly replying to emails that request a response. **Inform me of emergencies or problems that will impact your participation or performance in the course. The sooner I am informed, the easier it will be to develop a plan for you to keep up with the coursework.**

### **Class cancellations**

Because this is a fully online course, most Rutgers class cancellations will not affect virtual class attendance and participation.

### **Academic Integrity**

Academic Integrity is vital to the mission of Rutgers, to education at Rutgers, and membership in the Rutgers community. It is a core value that supports trust among students and between students and teachers. Academic integrity is also a shared value; administration, faculty, and students each play a vital part in promoting, securing, and nurturing it.

Academic dishonesty is not an individual act that affects only the students involved. It violates communal trust, impacts other members of the community, and is an offense against scholarship. For this reason, any instance of cheating or plagiarism will be dealt with harshly.

Honesty matters. As a shared value, administration, faculty, and students each play a vital part in promoting, securing, and nurturing it. See the Rutgers Academic Code and Academic Oath at:

<http://academicintegrity.rutgers.edu/>

### From the Office of Disability Services

Rutgers University welcomes students with disabilities into all of the University's educational programs. In order to receive consideration for reasonable accommodations, a student with a disability must contact the appropriate disability services office at the campus where you are officially enrolled, participate in an intake interview, and provide documentation: <https://ods.rutgers.edu/students/documentation-guidelines>. If the documentation supports your request for reasonable accommodations, your campus's disability services office will provide you with a Letter of Accommodations. Please share this letter with your instructors and discuss the accommodations with them as early in your courses as possible. To begin this process, please complete the Registration form on the ODS website at:

<https://ods.rutgers.edu/students/registration-form>.

### Rutgers' Resources for Success

The faculty and staff at Rutgers are committed to your success. Students who are successful tend to seek out resources that enable them to excel academically, maintain their health and wellness, prepare for future careers, navigate college life and finances, and connect with the RU community. Resources that can help you succeed and connect with the Rutgers community can be found at [success.rutgers.edu](https://success.rutgers.edu), and nearly all services and resources that are typically provided in-person are now available remotely.

### Technical Assistance

**Helpdesk:** Rutgers Office of Information and Technology

**Email:** <https://it.rutgers.edu/help-support>

**Call:** 833-OIT-HELP

### Class Outline by Week

*The syllabus is subject to change – always refer to Canvas for the most up-to-date information*

Weeks	Topic	Assignments
1 1/21-1/27	Orientation to the Course and Introductions	Week 1 tasks assigned – due 2/10
2 1/28-2/3	Work and Our Lives A.I. module	Discussion #1 assigned – initial post due 2/10

<b>3</b> 2/4-2/10	Corporations and Work in the New Economy	Continue Discussion #1 – initial post due 2/10  Journal #1
<b>4</b> 2/11-2/17	Work and Inequality	Discussion #1 ends on 2/17 – all replies due
<b>5</b> 2/18-2/24	Agents of Change in the New Economy	Discussion #2 assigned– initial post due 3/3  Journal #2
<b>6</b> 2/25-3/3	Employment Rights and Job Security in the U.S.	Discussion #2 – initial post due 10/14
<b>7</b> 3/4-3/10	Unions and Workers’ Organizations Work and Public Policy	Discussion #2 ends on 3/10 – all replies due  Journal #3
<b>8</b> 3/11-3/13 and 3/23- 3/24	Evaluation Week	Exam #1 – opens on 3/11 and closes on 3/24
<b>9</b> 3/25-3/31	Work, Race, and Ethnicity	Discussion #3 assigned – initial post due 4/7
<b>10</b> 4/1-4/7	Work, Gender, and Family	Discussion #3 – initial post due 4/7
<b>11</b> 4/8-4/14	Work and the New Immigration	Discussion #3 closes on 4/14 – all replies due
<b>12</b> 4/15-4/21	Work in a Changing Climate	Journal #4
<b>13</b> 4/22-4/28	Work and Bridging the Chasms that Divide	Journal #5  Exam #2 opens on 4/22 and closes on 4/28
<b>14</b> 4/29-5/4	Course evaluations	Complete 2 course evaluations

**Readings – This list is intended to give you an idea of the types of readings that will be assigned. This list will change. Always refer to Canvas for current assigned readings.**

**Week 1**

Sweet & Meiksins, Chapter 1

**Week 2**

Sweet & Meiksins, Chapters 2 and 3

Autor, D. (2021, September 5) Good News: There is a Labor Shortage. *New York Times*.

Blouin, Lou. (6 March 2023). AI's mysterious 'black box' problem. *University of Michigan-Dearborn News*.

Scott, J. & Leonhardt, D. (2005 May 15) Shadowy Lines that Still Divide. *New York Times*.

Shenker-Osorio, A. (2013, August 1). Why Americans all believe they are middle-class. *The Atlantic*.

Kochhar, R. (2018, September 6). The American middle class is stable in size but losing ground financially. Pew Research Center.

**Week 3**

Sweet & Meiksins, Chapter 4

Cappelli, P. et al (1997). Change at work. Oxford University Press. New York. “The employment system that died” pp. 16-29; “How the world began to change” pp. 44-51.

Stein, J. (2018) How 12 Experts Would End Inequality If They Ran America. Washington Post.

**Week 4**

Sweet & Meiksins, Chapter 5.

Bushwick, Sophie. (1 August 2023). Unregulated AI Will Worsen Inequality, Warns Nobel-Winning Economist Joseph Stiglitz. *Scientific American*.

**Week 5**

Sweet & Meikins, Chapter 8.

Beyerstein, Lindsey. (2009) Union 101: Why unions matter and how they work. *In These Times*.

Frost, N. (21 July 2020) The Pandemic has Exacerbated Differences Between Unionized and Non-unionized Retail Workers. *Modern Retail*.

McNiolas, C., et al. (25 August 2020) Why Unions are Good for Workers-Especially in a Crisis Like COVID-19: 12 Policies that Would Boost Worker Rights, Safety, and Wages. *Economic Policy Institute*.

Merchant, Brian. (25 September 2023) The writers' strike was the first workplace battle between humans and AI. The humans won. *The Los Angeles Times*.

Sherer, Jennifer and Mast, Nina. (31 May 2023) Iowa governor signs one of the most dangerous rollbacks of child labor laws in the country. *Economic Policy Institute*, Working Economics Blog.

### Week 6

Dixon, R. (2021) Hear us: Cities are working to end another legacy of slavery: "At will" employment. *National Employment Law Project website*.

Maltby, L. (2009) [\*Can they do that? Retaking our fundamental rights in the workplace\*](#). Chapters 4 & 13.

P. Mattera. (2018) [\*Grand theft paycheck: The large corporations shortchanging their workers' wages\*](#). Corporate Research Project of Good Jobs First and Jobs with Justice Education Fund.

### Week 7

Bensinger, G. & Tiki, N. (24 September 2019) Google Workers Have Formed a Small Union, Overcoming Tech's Long Resistance. *Washington Post*.

Chen, Michelle. (2/5/2018). Millennials are keeping unions alive. *The Nation*.

Fisher, R. & Ury, W. (2016) *Getting to yes: Negotiating an agreement without giving in*. Random House Business Books.

Garone, Liz. (18 February 2022). How Gen Z baristas are spreading the Starbucks unionization effort. *Time*.

Hilgers, Lauren. (2/2019) Out of the shadows: The new labor movement - fighting for domestic workers' rights. *New York Times*.

Manjoo, F. January 28, 2015. Uber's Business Model Could Change Your Work. *New York Times*.

Sheffi, Yossi. (15 September 2023). The UAW and other unions must focus more on AI and automation in their negotiations. *Harvard Business Review*. Retrieved on 10/9/2023 from:

### Week 8

Khattar, R. (24 August 2023) Will A.I. benefit or harm workers? *Center for American Progress*.

Kochan, Thomas. (2018) What would Frances Perkins do? *Boston Review*.

Lumen Learning. American Government - Module 16: Domestic policy

MacGillvary, J. & Jacobs, K. (2018) Policy Brief: The Union Effect in California: A Voice for Workers in Public Policy Actions. UC Berkeley Center for Labor Research and Education.

**Week 9**

Sweet & Meiksins, Chapter 7.

Deitch, E. A., Barsky, A., Butz, R. M., Chan, S., Brief, A. P., & Bradley, J. C. (2003). Subtle Yet Significant: The Existence and Impact of Everyday Racial Discrimination in the Workplace. *Human Relations*, 56(11), 1299–1324.

Fredrickson, C. (2020) How labor laws disfavor people of color. *Brennan Institute*.

Jasper Dag Tjaden, Carsten Schwemmer, Menusch Khadjavi, Ride with Me—Ethnic Discrimination, Social Markets, and the Sharing Economy, *European Sociological Review*, Volume 34, Issue 4, August 2018, Pages 418–432.

Rodgers, W. (2019) Race in the labor market: The role of equal employment opportunity and other policies. *RSF: The Russell Sage Foundation Journal of the Social Sciences*.

Small, Zachary. (2023). Black artists say A.I. shows bias, with algorithms erasing their history. *New York Times*.

Stewart, A. (September 12, 2018). I Was a Firefighter for 35 years. Racism Today Is as Bad as Ever. *New York Times*.

Weller, C. & Figuaroa, R. (28 July 2021). Wealth Matters: The Black-White Wealth Gap Before and During the Pandemic. Center for Economic Progress Issue Brief.

**Week 10**

Sweet & Meiksins, Chapter 6.

Chamorro-Premuzic, Tomas. (10 June 2019) *Harvard Business Review*. Retrieved 11/7/2023 from: <https://hbr.org/2019/06/will-ai-reduce-gender-bias-in-hiring>

Woods, R. H., & Kavanaugh, R. R. (1994). Gender Discrimination and Sexual Harassment as Experienced by Hospitality-Industry Managers. *Cornell Hotel and Restaurant Administration Quarterly*, 35(1), 16–21.

**Week 11**

Amadeo, K. (November 9, 2018). Donald Trump on immigration: Pros and cons of his policies. *The Balance*.

Barrigan, James. (22 September 2022) Long the subject of rhetoric, migrants have now become props in political theater.

Lowell, L. et al. July 2006. Immigrants and labor force trends; The future, past, and present. *Migration Policy Institute, Insight*, No. 17.

King, P. and SuOozzi, T. March 24, 2019. A grand compromise on immigration. *New York Times*.

Miller, C. (10 April 2020) Could the Pandemic Wind Up Fixing What's Broken About Work in America? *New York Times*.

Ness, I. (2005). Immigrants, unions, and the new U.S. labor market. Chapter 2, pp. 13-39. *Temple University Press*, Philadelphia, PA.

Nowrasteh, Alex. (13 May 2020). *CATO Institute*.

### **Week 12**

Cho, R. (2019) How climate change impacts the economy. *Earth Institute, Columbia University*.  
<https://blogs.ei.columbia.edu/2019/06/20/climate-change-economy-impacts/>

Kelly, K. (2019) Climate disaster is a labor issue. Here's why: *Teen Vogue*.  
<https://www.teenvogue.com/story/climate-disaster-is-a-labor-issue-heres-why>

Relofs, C. and Wegman, D. (2014) Workers: The Climate Canaries. *American Journal of Public Health* 104, 1799\_1801.

Ruggeri, A. (9 July 2017) How Climate Change Will Transform Business and the Workforce. *Future Now, BBC*.

### **Week 13**

Alexander, Amy. January 19, 2016. How politicians divide, conquer, and confuse American workers based on race. *The Atlantic*.

Graham, Carol. July 10, 2017. The unhappiness of the U.S. working class. *Brookings Institute*.

MacGillis, Kelly and ProPublica. The despair of poor white Americans. *The Atlantic*.